MASTER OF BUSINESS ADMINISTRATION

Core Foundation Courses

SEMESTER - I

ORGANISATIONAL BEHAVIOUR	MANAGERIAL ECONOMICS
1. Managerial and Interpersonal	1. The Theory of the firm
Skills	2. The Nature and function of
2. Disciplines that contribute to the	Profits
OB field	3. The Demand for a Commodity
3. Challenges and opportunities for	4. Market Demand – Market Supply
OB	5. Price Elasticity of Demand
4. Evolution of behavioural sciences	6. Income Elasticity of Demand
5. Ability, personality, types of	7. Cross-price Elasticity of demand
personality	in the Real World
6. Big five personality model	8. Total Average and Marginal
7. MBTI, Attitudes,	Relationship
Emotional Intelligence	9. Short run and Long Run
8. Perception	Production Function
9. Motivation and theories of	10.Returns to scale
motivation	11. Analysis of cost
10. Groups in Organizations	12. Relation between Production
11.Social loafing, team	and cost function.
building, problem solving teams	13.Product market – perfect and
12.cross functional teams, team	imperfect market
composition	14. Different market structures
13.transforming individuals	15. Firm's equilibrium and supply
into team players in	16. Economic costs of imperfect
organizations	competition
14. Types of Leadership, Ethics, trust	17.Game Theory and Economic way
and influence	of thinking
15. Theories of Leadership	18. Strategic Interaction
16. Charismatic leaders	19. Informal Game Theory and
and Transformational leaders.	Modern Behavioural Economics
17. Sources of power, power and	20. Challenge to Standard Economic
politics	Assumptions
18. Conflict in organizations, stress	
management	
19. Organization climate and culture	
20. Organisational Change	

LEGAL AND BUSINESS ENVIRONMENT	CORPORATE GOVERNANCE AND BUSINESS ETHICS
1. Sources of Law and Growth of	1. Corporate Governance
Judicial System in India	2. Global Convergence, Best
2. Contract Law: Nature and	Practices
Elements of Contracts	3. Business Ethics
3. Breach-Remedies	4. Characteristics of an Ethical
4. Agreement to Sell and sales	Organization
Contracts	5. Rights and privileges of
5. Provisions of Negotiable	shareholders
Instruments for Banking and	6. Corporate Governance and
Commercial Mediums of	stakeholders
Exchange	7. Role of Auditors, Ethics of
6. Types and Classification of	Consumer Protection
Companies	8. Corporate Governance Ethics
7. Articles of Association	9. Roots of Unethical Behaviour
8. Important provisions of	10. Environmental concerns, Role
Companies Act 2013 relating to	of Media and Advertising
Management	11.Role of public policies in
9. Corporate Governance and	governing business
Winding	12.Corporate Governance in
10. Overview of-Factories Act	Developing and Transition
11.Payment of Wages Act	Economies
12.Payment of Bonus Act	13.Framework for effective
13.Industrial Disputes Act and	Corporate Governance
Workmen Compensation Act	14.Ethical Issues in Management
14.Provisions of Income Tax Act	15.Regulatory Bodies,
relating to Individual and	Stakeholders' Role and
Corporate Taxes	Responsibility
15.Overview of Latest	16.Role of government in
Developments in Indirect tax	ensuring Corporate
Laws relating to GST	Governance
16.Consumer Movement In India	17.Corporate Social Responsibility
17.Redressal Mechanisms and RTI	18. Methods and means of
Act	checking corruption, Whistle
18.Information Technology Act	blowing
2000 with latest amendments	

FINANCIAL REPORTING, STATEMENTS AND ANALYSIS

- 1. Generally accepted accounting principles
- 2. Balance sheet and Profit & Loss account and related concepts
- 3. Introduction to inflation accounting
- 4. Introduction to human resources accounting
- 5. Accounting Standards
- 6. Double entry accounting
- 7. Transactions and events
- 8. Passing journal entries
- 9. Introduction to various Secondary Books of account
- Depreciation methods and accounting - Inventory valuation methods
- 11. Preparing Trial balance, Adjustment entries
- 12. Final Accounts, Adjustments before preparing final accounts
- 13. Depreciation, Bad Debts and accounting treatment of bad debts
- 14. Reserves for Discount on Debtors and Creditors
- 15. Preparation of Trading Account
- 16. Profit and Loss Account and Balance Sheet as Per Companies Act
- 17. Requirements as per the Companies Act, 2013
- 18. Management Discussion and Analysis (MD&A)
- 19. Statement of changes in equity
- 20. Disclosure of Accounting Policies
- 21. Analysis and interpretation of financial statements
- 22. Types of financial analysis
- 23. Cash flow analysis, preparation of Cash flow statement

Core Professional Courses

SEMESTER - II

ANALYTICS FOUNDATIONS FOR BUSINESS	OPERATIONS MANAGEMENT
 Hallmarks of scientific research Types of research Steps in Scientific research Elements of Research design Measurement of variables Scaling, Reliability and Validity Types of experimental designs Sampling methods and sample size Data collection Data preparation - Classification & tabulation Measures of central tendency and dispersion Basic concept of probability Meaning and application of Normal distribution Hypothesis testing; Large sample tests Hypothesis testing: Small sample tests Chi square test, F test – ANOVA Inear Correlation linear Regression Multiple regression analysis Discriminant analysis and Factor analysis Application of SPSS Mechanism of report writing 	 Operations as a source of competitive advantage Trade-offs and combinations Process Analysis Difference between Manufacturing Operations Product, Process Matrix, capacity planning Process Selection and Facility layout Designing product and process layouts Forecasting and its types Inventory Management Deterministic demand model EOQ Lean vs Agile supply chains Aggregate Production Planning Master Production Schedule and MRP Project Management Quality management Sustainable Operations Management

MARKETING MANAGEMENT	HUMAN RESOURCES MANAGEMENT
 Importance of Marketing Management Analyzing Marketing Environment Factors affecting the marketing function. Buying motives of Consumer Behaviour Market Segmentation Target Marketing Positioning for Competitive Advantage- Product Classification Product Life Cycle (PLC) Developing new Products- strategies pricing policies factors influencing pricing decisions Competitors action to price changes Multi product pricing. Physical distribution Management of physical distribution Marketing risks 	 Nature and scope of Human Resources Management HR as a Factor of Competitive Advantage Line and staff responsibility of HR Managers Concept of HR planning Job Analysis Recruitment & Selection process-HRD Performance Appraisal ESOPs, Fringe Benefits Career Planning & Development Fundamentals of Industrial Relations and Laws Training – Methods – Techniques Identification of the training needs Delivery Methodology Evaluation- Capacity Building Career development Building organizational culture Building peer support for team's projects Understand leadership challenges and strategies Negotiation & Assertiveness skills

CORPORATE FINANCE

- 1. Overview of Financial Management
- 2. Time value of money
- 3. Risk and Return of a single asset and of a portfolio
- 4. Valuation of bonds and options
- 5. Capital budgeting techniques
- 6. Inflation and capital budgeting
- 7. Measurement of cost of capital
- 8. Financial and operating leverage
- 9. Capital structure
- 10.Dividend Policy
- 11.Forms of dividends
- 12.Share splits
- 13.Working capital
- 14.Inventory and Cash Management
- 15.Trade Credit, Bank finance and commercial paper
- 16.Long term sources of finance
- 17.Lease, hire purchase